# Presentation of GrameenPhone

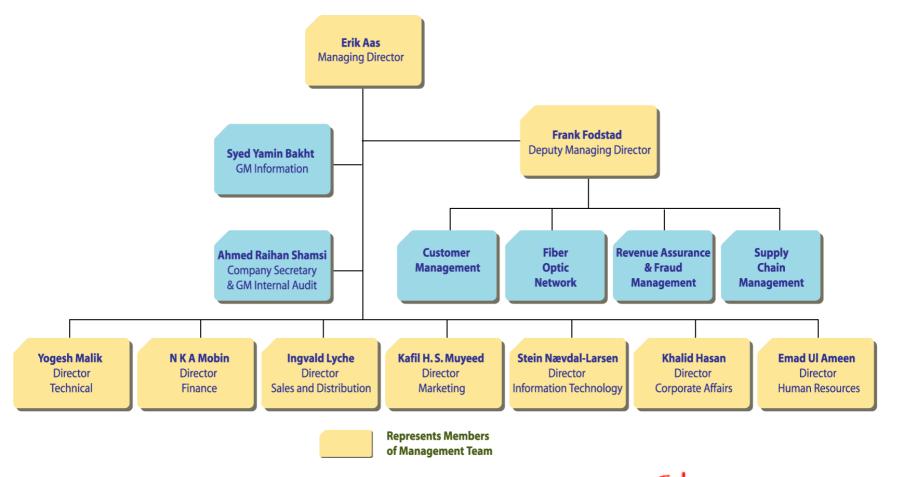
Discussions with the Management Team

August 22, 2005



### GP organisation

# **Management Group**



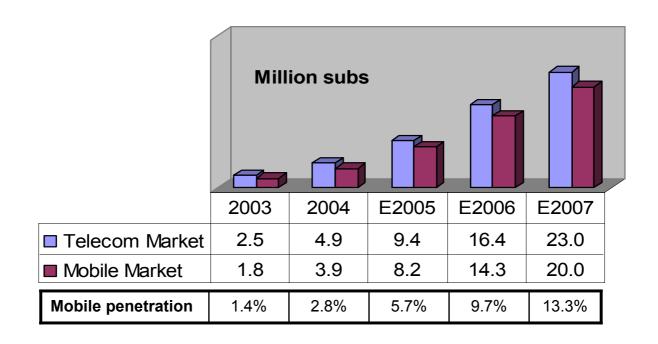


# Management presentation - content

- GP Organisation
- Telecom industry
- GP history and milestones
- GP in Bangladesh
- GP strategy
- Sales and Marketing activities
- The GP network
- CSR and sponsorship activities
- The Village Phone Program
- GP financials



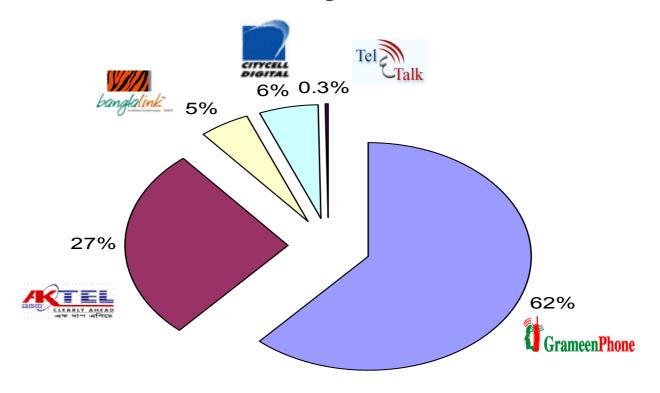
# 13% mobile penetration by 2007



Numbers from GP



# Mobile is dominated by GP







### Regulatory environment

- The Bangladesh Telecommunications Regulatory Commission, a statutory body, was formed in January 2002
- It is trying to build competence and run projects with the help of ITU, World Bank and other international organizations



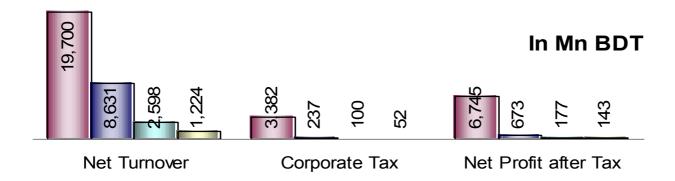
# Regulatory challenges

- Some PSTN operators are providing mobility by using WLL technology
  - violation of licensing terms
  - 37 licenses (to 9 companies) for different regions
- Interconnect agreement with BTTB (fixed and international operator)
- To obtain VOIP license for international capacity
- Awaiting BTTB to establish connection to sea cable
- Secure continuous free market pricing
- To work with Government to avoid any new subscriber based taxes (like the newly imposed SIM tax)
- To secure a level playing field and equal implementation of licensing terms
- Extensive support and synergies are achieved through the Telenor group in the regulatory area



### GP in Bangladesh

# Large MNCs 2004

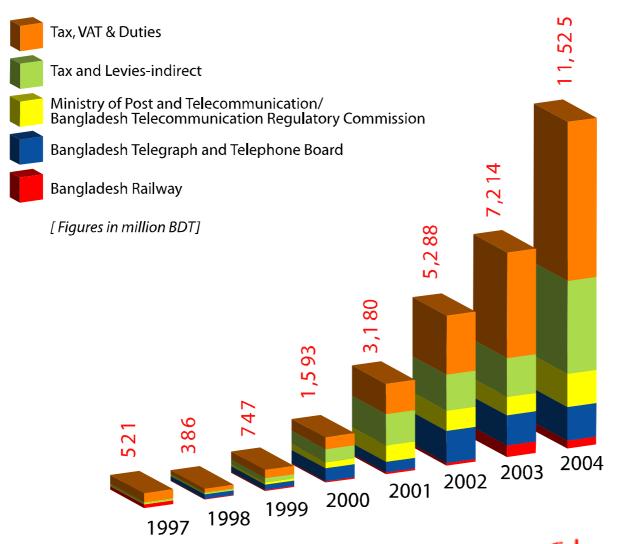


- GrameenPhone
- British American Tobacco Bangladesh
- Bata Shoe Co. (Bangladesh)
- British Oxygen Company (Bangladesh)



### GP in Bangladesh

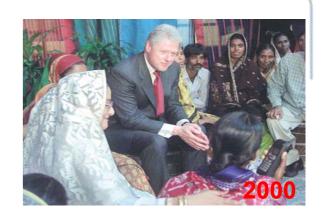
### Contribution to Government Exchequer

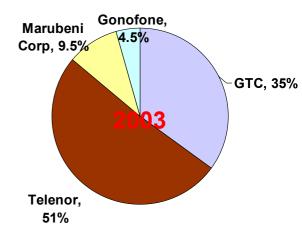




# **GP** history and milestones

Nov '96	Received license, 400k fixed lines in Bangladesh
	4 shareholders
Mar '97	Launched Village Phone and commercial services in Dhaka
Sep '99	Launched the first Prepaid Service in the country
Mar '00	US President Bill Clinton visited Bangladesh and Village Phone
Jun '00	100K customers
Aug '03	1 million customers
Oct '03	First dividend payout



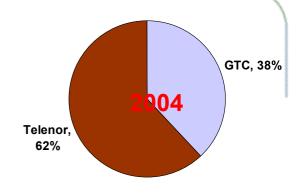


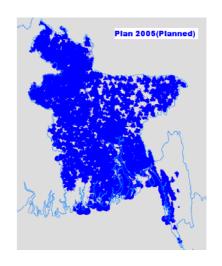


# GP history and milestones (2)

Mar '04 Covered 61 districts (total 64)
Apr '04 Established interconnect charging with other mobile operators
Dec '04 2 Shareholders: 62% Telenor, 38% Grameen Telecom
Dec '04 Obtained 1800 frequency license
Sep '05 4 million customers and growing fast...

85% population coverage







Dec '05

### **GP** strategy

# **Telenor Mobile way - tools**

- Strategy and business planning tools
- HR and management tools
- Common segmentation and products
  - Reduced time to market
  - Pricing strategies
  - Benchmarking and brand management
- Distribution best practice
- Infrastructure management and procurement
  - Benchmarking
  - Large procurement synergies



# Djuice – a segmented product

- More than 300k customers
- A number of djuice branded activities
- Lifestyle
- Different!







# Strong brand position – corporate ads







### আমরা বিজয় দেখিনি

শিক্ষাৰ কালে পানিলী কুলটা দালা পানীয়েব আৰ্টান্য এবাংৰা সাগানে থেকে এ ফুছ বেংকে নোমী নাকা আৰুলাজন ততুও ছানী- ছাবীনাতাৰ সমু যান মানেলী নাকা সূত্যুৱ কালে, ততুও কুমি, আমানেল অমূক্তিক স্পৰ্ণনাভাৱ নোমা মানুৱ আহে এবাটী দিনা, ১৮ গে মান্ত

> আনি, সকুজ জনিনের উপর লাদ সূর্য মানে গুলুই একটা পতাকা নয়, এ লাদ-সকুজ আমানের অংকোর, এ লাদ-সকুজ আমানের বাংলালেশ।



# Product and sales campaigns











# Prepaid customers - knowledge





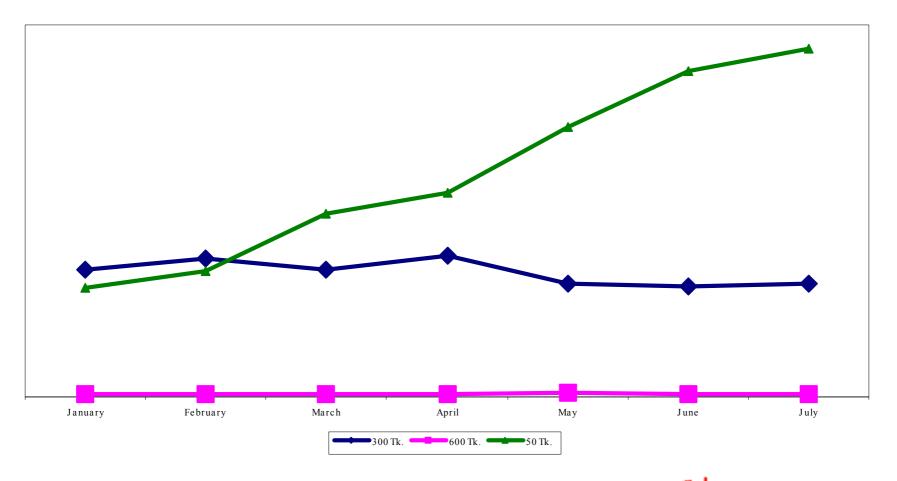


Traditional Scratch cards

Cost efficient Scratch cards Electronic recharge For cost savings And more flexibility



# Prepaid recharge – cash economy



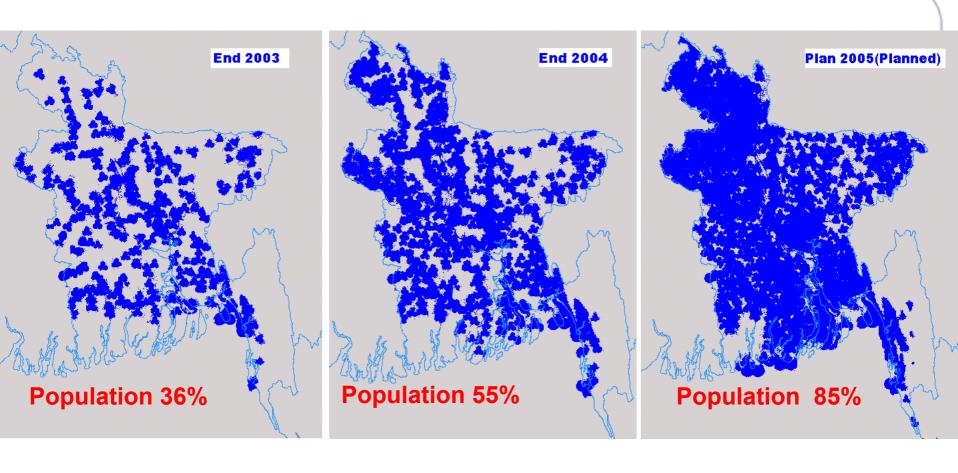


# Best distribution – competitive advantage

- Adjusting the distribution structure for cost efficiency and quality
- Controlling product delivery and securing transparent prices. Focus on the end seller
- Exclusive channels for some segments
- Sales channel focus and loyalty towards GP with strong Trade Marketing support
- Increased focus on regional sales and service organization



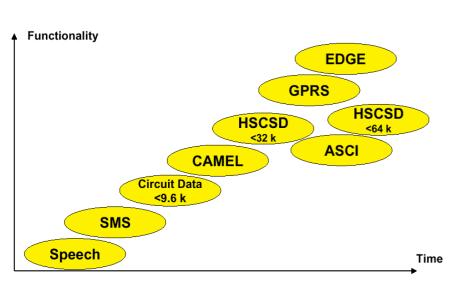
# Best coverage in Bangladesh





# Introducing new technology

#### **Network Evolution (1)**



- Introduction of Dual Band
- Capacity Enhancement
- Introduction of Data
- Evolution towards "3G type"
- Customer based optimization



# Introducing new technology

#### **Network Evolution (2)**

# Countrywide coverage

- Extensive countrywide coverage
- Provide GP services every where all the time

### **Capacity**

- Focus on capacity expansion:
  - New capacity sites
  - Dual band network
- Optimize for better quality

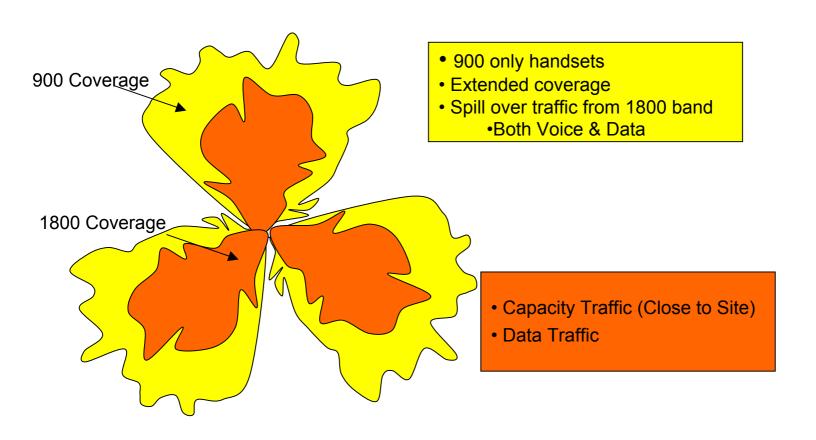
### Business& Service focus

- Focus on targeted coverage improvement
  - Indoor Coverage
  - Highway Coverage
  - Hot Spots
- Data Introduction (Edge Technology)

**Enhanced Customer focus** 



### **Extensive use of Dual Band sites**



Example (overlay diagram and key principles)



### CSR and sponsorship activities

# Funding various charitable activities

- Computers to schools and institutions
- Long term funding of orphanage
- Road beautification projects
- Raising funds for tsunami victims
- Earthquake Preparedness program
- A number of socio-cultural activities







### CSR and sponsorship activities

# **Sponsoring various sports**

# **GrameenPhone to sponsor Tigers for two more years**

STAFF CORRESPONDENT

GRAMEENPHONE extended their contract with Bangladesh Cricket Board as sponsor of the national cricket team for another

This was revealed at a press conference at the Sonargaon Hotel on Tuesday. The giant mobile phone company of the country expressed their satisfaction over the recent performances of Bangladesh cricket team.

According to the new contract, the BCB will get Tk 3.5 crore which is more than double the amount of the previous two-year deal. As per new deal the GrameenPhone will also provide 45 cell-phones with special call rate, suitcases and ties with their brand logo on them.

thanked the GrameenPhone for phone company. signing the new contract and giving their all-out support for the promotion of cricket.

'Cricket is an expensive game money all the time. I hope with



Erik Aas (C) the managing director of GrameenPhone, announces his organisation's sponsorship of the national cricket team for another two years at a press conference on Tuesday. - NEW AGE PHOTO

the new deal the BCB will be able to expand the cricketing activities,' said the BCB president.

Chief executive officer of the BCB, Macky Dudhia, informed that GrameenPhone won the sponsorship deal outbidding two BCB president Ali Asghar banks and another big mobile

'GrameenPhone started sponsoring the national team two years ago at a difficult time. Now the cricket marketing is expandand you need a huge amount of ing and GrameenPhone will get a good exposure in the internation-

al arena,' said Dudhia.

The CEO also thanked the cell-phone company for sponsor- " ing the age-group teams and patronising the pace hunting programme and the corporate league. The former Zimbabwean cricketer also informed that another pace hunting programme will be organised within a year with the help of GrameenPhone.

Managing director of Bangladesh won the series

against Zimbabwe and beat th world champions Australi recently which proves that the team is improving. 'We know Bangladesh tean

needs some time to improve. W are always beside them and wan to walk with them in future for more success,' said the managin, director. Director of marketin Kafil SH Muyeed was also pres ent at the press conference. H GrameenPhone Erik Aas con- informed that the GP would like fessed they are happy at the way to appoint some of the cricketer





# The Village Phone Program

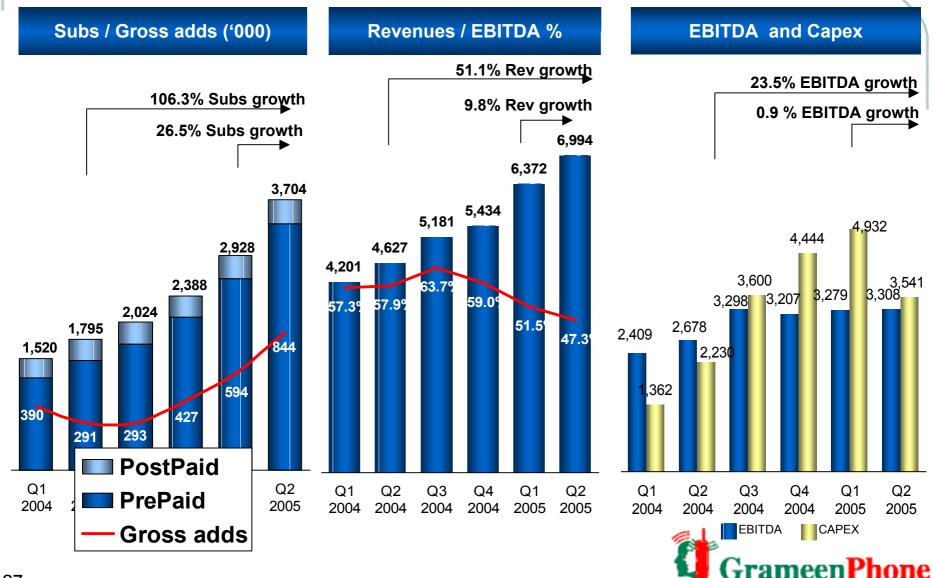
- The Village Phone Program was started in March 1997
- It provides telephone services in remote rural areas
- Currently 150k village phones in 50k villages





#### GrameenPhone financials

### **Trends since 2004**



#### GrameenPhone financials

### **ARPU trend**

