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## Strengthened growth, margins and outlook

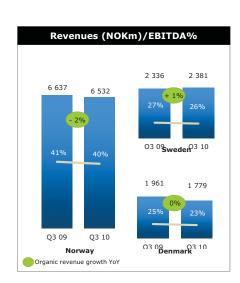
- 6% organic revenue growth
- 7 million mobile subscribers added
- 16% revenue growth in Asia
- Operating cash flow of NOK 5.6 bn
- Improved outlook for 2010

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#### **Q3 2010 - Nordic**

## Continued growth in mobile data

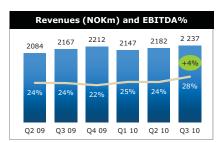
- 45% growth in mobile data revenues
- Strong demand for smartphones
- Increased competitive pressure in Norway
- Workforce reductions in Denmark
- Mobile network modernisation on track
- Operating cash flow of NOK 10.1 bn last 12 months

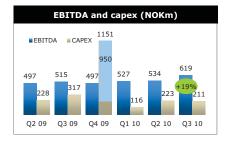




### Solid performance in Broadcast

- 4% organic revenue growth and 28% EBITDA margin
- 13% revenue growth in Norwegian cable business
- Continued DTH subscriber loss offset by ARPU growth
- 9% revenue growth in Transmission & Encryption





Organic revenue / EBITDA growth YoY
Thor 6 satellite

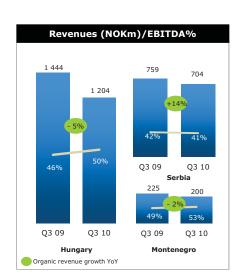
Organic growth assuming fixed currency, adjusted for acquisitions and disposals. EBITDA and EBITDA margin before other items



#### Q3 2010 - CEE

### Good execution on operational excellence

- Improving trends in Serbia with 4% service revenue growth
- 44% EBITDA margin in Hungary excl reversal of provision for bad debt
- Network modernisation agreements signed in Hungary and Serbia
- Operating cash flow of NOK 2.9 bn last 12 months
- Telecom tax announced in Hungary for 2010-2012

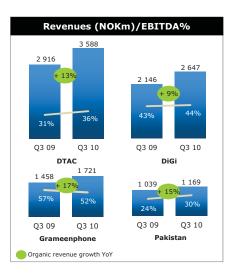




#### Q3 2010 - Asia

## 13% revenue growth from established operations

- Strong smartphone demand and improved domestic revenues in Thailand and Malaysia
- Solid growth in Bangladesh, margin impacted by SIM tax subsidies
- Better performance than we expected in Pakistan post flooding
- Operating cash flow of NOK 9.3 bn last 12 months



Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items

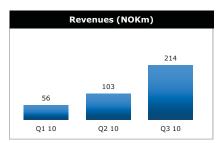


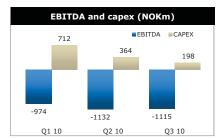
#### Q3 2010 Promising revenue pick-up in India

- Simplified offerings and improved day-
- 4 million net subscriber growth
- Revenues and usage picking up
- Cash flow outlook for 2010 revised

to-day execution in distribution

- · Going forward ensure:
  - Excellence in distribution
  - Low cost in all business processes





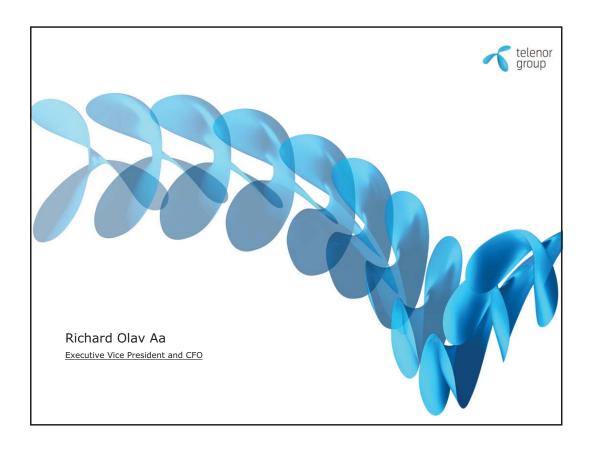




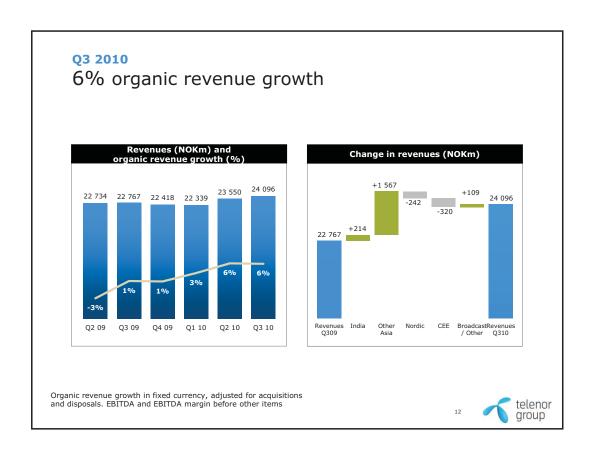
## Q3 2010 Operational focus

- Deliver on operational excellence ambitions
- Modernisation of mobile networks
- Increase revenues and improve business processes in India
- Capture growth from Asia and mobile data

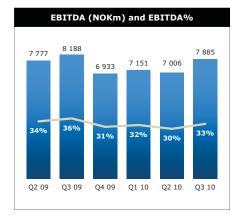


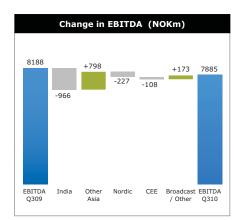


#### Q3 2010 Financial highlights Organic revenue growth 6% organic revenue growth 6% 33% EBITDA margin 1% 23% operating cash flow margin 0.7x net debt/EBITDA Q309 Q310 Q310 YTD 64% of buyback programme completed Operating cash flow margin Improved outlook for 2010 23% 21% 16% Q310 Q309 Q310 YTD telenor group



## **Q3 2010** 33% EBITDA margin

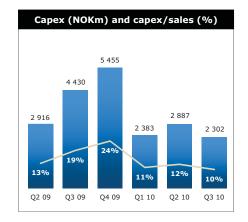


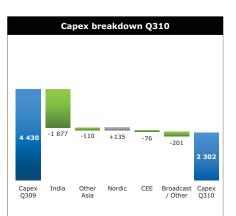


Organic revenue growth in fixed currency, adjusted for acquisitions and disposals. EBITDA and EBITDA margin before other items

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## Q3 2010 10% capex/sales ratio



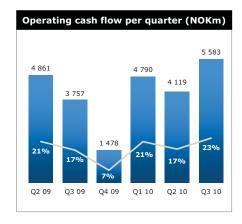


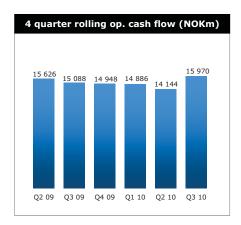
Capex from continuing operations
Capex and capex/sales ratio excluding licence fees.



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#### Q3 2010 23% operating cash flow margin



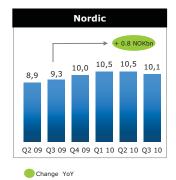


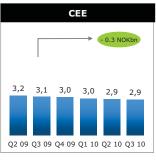
Operating cash flow from continuing operations, excluding licences and spectrum Operating cash flow defined as EBITDA before other items – capex

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### Q3 2010 Strong cash flow from established operations

#### 4 quarters rolling operating cash flow (NOKbn):







Not including India greenfield

Operating cash flow from continuing operations, excluding licences and spectrum Operating cash flow defined as EBITDA before other items - capex  $\frac{1}{2} \left( \frac{1}{2} \right) = \frac{1}{2} \left( \frac{1}{2} \right) \left( \frac{$ 



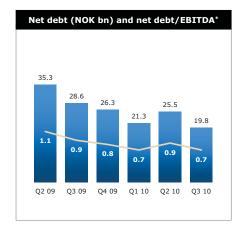
### Q3 2010 Reported income statement

	NOKm	Q3 10	Q3 09	
	Revenues	24 096	22 767	
	EBITDA before other items	7 885	8 188	<ul> <li>Wor one-</li> </ul>
	Other items	(139)	(146)	pen: (NO
	EBITDA	7 746	8 042	
	Depreciation	(3 994)	(3 586)	<ul> <li>Con</li> <li>Kyiv</li> </ul>
	EBIT	3 751	4 465	,
	Associated companies	1 049	1 864	
	Net financials	(451)	(643)	<ul> <li>Kyiv</li> <li>NOk</li> </ul>
	Profit before taxes	4 349	5 686	
	Taxes	(2 300)	(1 438)	
	Profit from continuing operations	2 050	4 248	<ul><li>Tax</li><li>Vim</li></ul>
	Net income to Telenor	1 698	3 489	
	EPS from cont. operations (NOK)	1.20	2.39	

- orkforce reductions (NOK –101m), ne-time effect from change in ension scheme (NOK -46m), other IOK +8m)
- ntribution from Q210 figures for ivstar/VimpelCom of NOK 923m
- ivstar/VimpelCom contribution of OK 1.8bn
- x accrual of NOK -814m related to npelCom TRS agreement

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## Net debt of NOK 19.8 bn



Change in net debt (NOK bn)				
Net debt 30 June 2010	25.5			
EBITDA	(7.7)			
Net interest paid	0.5			
Income taxes paid	0.8			
Capex paid	2.9			
Dividends paid	0.4			
EDB deconsolidation	(2.9)			
Repurchase of own shares	1.4			
Accrued revenue share in DTAC	(0.7)			
Other	(0.4)			
Net change	(5.7)			
Net debt 30 Sep 2010	19.8			

\*) 12 months rolling EBITDA



## Targeted peak funding in India maintained

- Operating cash flow outlook for 2010 slightly revised
- Targeted peak funding below INR 155 bn\* maintained
- Financing of remaining funding requirement in process

India	2010	Previous outlook			
EBITDA loss	Around NOK 4.5 bn	NOK 4.5 – 5.0 bn			
Capex	NOK 1.5 - 2.0 bn	NOK 2.0 – 2.5 bn			

\*) NOK 20.2 bn at exchange rate on 30 Sep 2010 of INR/NOK  $\equiv$  0.1301 Peak funding defined as accumulated operating cash flow (OCF) up to OCF break-ever

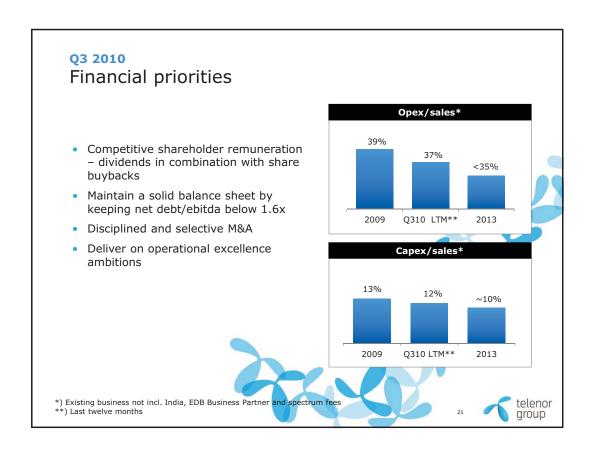
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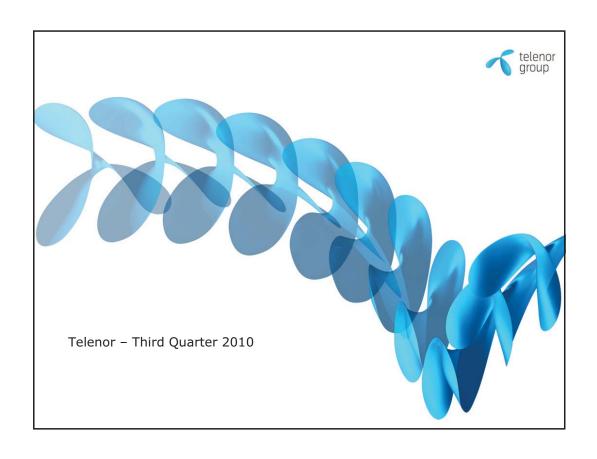
#### Q3 2010

## Improved outlook for 2010

Group	<b>2010</b> (excl. EDB)	Previous outlook (incl. EDB)	Previous outlook (of which EDB)
Organic revenue growth	Around 5%	3-5%	- 0.5pp
EBITDA margin	30 - 31%	Around 28%	- 1.7pp
Capex / sales	Around 12%	12-13%	- 0.6pp

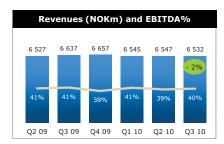
\*) Outlook assuming Group structure (excl EDB) and exchange rates as of 30 Sep 2010. EBITDA before other items. Capex excl. licences and spectrum. telenor group

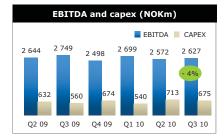




### Norway

- 38k net mobile subscriber growth
- Continued growth in mobile data and smartphones
- Competitive pressure in business segment
- Mobile network replacement on track
- 30% operating cash flow margin





Organic revenue / EBITDA growth YoY

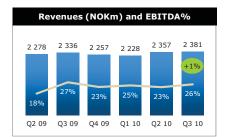
Organic growth assuming fixed currency, adjusted for acquisitions and disposals. EBITDA and EBITDA margin before other items

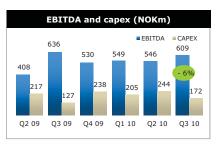
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#### Q3 2010

#### Sweden

- · 44k net mobile subscriber growth
- 6% mobile revenue growth in local currency
- Continued decline in fixed operation
- Increased market related costs offset by reduced personnel costs
- Mobile network upgrades on track



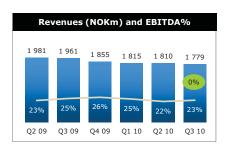


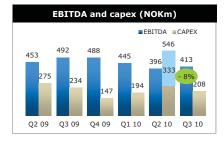
Organic revenue / EBITDA growth YoY



#### Denmark

- 39k net mobile subscriber loss
- 3% mobile revenue growth in local currency
- Continued decline in fixed operation
- Provision for write-down of bad debt
- Workforce reduced by 10% after reorganisation in September





Organic revenue / EBITDA growth YoY

2.6 GHz spectrum

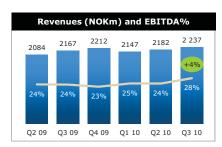
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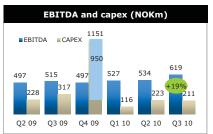
Organic growth assuming fixed currency, adjusted for acquisitions and disposals. EBITDA and EBITDA margin before other items

#### Q3 2010

#### **Broadcast**

- 4% organic revenue growth and 28% EBITDA margin
- 8k cable Internet net adds in Norway
- 13% revenue growth in Norwegian cable business
- 14k DTH net subscriber loss, but ARPU growth in all markets
- 9% revenue growth in Transmission & Encryption





Organic revenue / EBITDA growth YoY

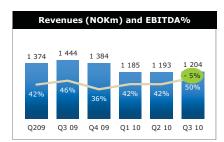
Thor 6 satellite

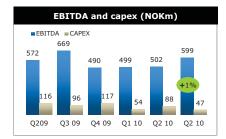


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#### Hungary

- 15k net subscriber loss
- Still challenging macro
- EBITDA margin of 44% excl reversal of provision
- Network swap agreement with ZTE
- 6.5% revenue based telecom tax announced for 2010-2012





Organic revenue / EBITDA growth YoY

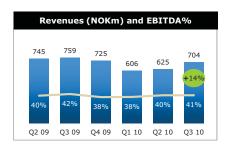
Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items

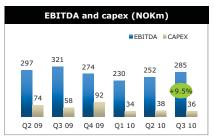
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#### Q3 2010

#### Serbia

- 102k net subscriber growth
- Postpaid ratio increased by 3pp to 34%
- 4% growth in service revenues
- 35% operating cash flow margin
- Network swap agreement with Huawei
- 10% telecom stamp duty expected to be abolished from 2011



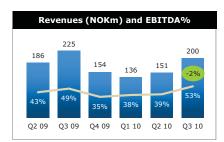


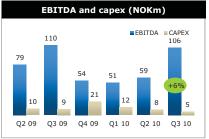
Organic revenue / EBITDA growth YoY



### Montenegro

- 72k net subscriber growth
- · Strong quarter from tourist season
- Increased EBITDA due to lower opex levels
- 50% operating cash flow margin
- Low capex/sales following the successful network swap by ZTE





Organic revenue / EBITDA growth YoY

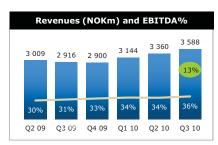


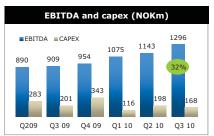
Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items

#### Q3 2010

## Thailand (DTAC)

- 296k net subscriber growth
- 8% revenue growth excluding one-time IC effect
- Continued improvement in cost base
- 34% EBITDA margin excluding onetime IC effect
- Cash flow outlook for 2010 further improved
- · Interim dividend to be paid in Q4



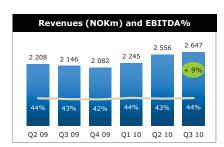


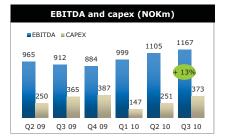
Organic revenue / EBITDA growth YoY



## Malaysia (DiGi)

- 142k net subscriber growth
- 12% organic revenue growth adjusted for 50% MTR cut from 15 July
- Good momentum and take-up of handset bundles and data usage
- Increased EBITDA margin following lower handset subsidies and MTR cut
- Slightly improved outlook for 2010





Organic revenue / EBITDA growth YoY

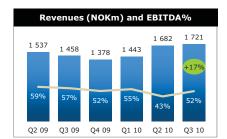
Organic growth assuming fixed currency, adjusted for acquisitions and disposals. EBITDA and EBITDA margin before other items

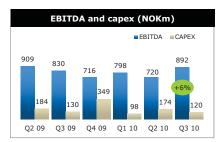
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#### Q3 2010

### Bangladesh (Grameenphone)

- · 2.2m net subscriber growth
- 10% lower ARPU as share of low income customers increased
- High SIM tax subsidies impacting EBITDA margin
- EBITDA margin in Q310 excluding one-off adjustment of international IC costs was 49.4%
- Interim dividend for H110 declared



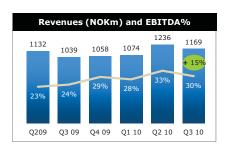


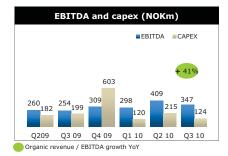
Organic revenue / EBITDA growth YoY



#### **Pakistan**

- Q3 impacted by flooding effects, but performance better than we expected
- 38k net subscriber growth
- Slight increase in ARPU
- Good revenue growth mainly from 2.2m subscriber growth YoY
- Post-flooding uncertainty on inflation and GDP development still remains





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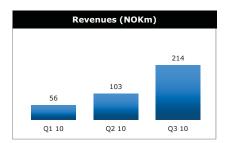
Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items

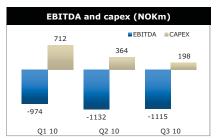
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#### Q3 2010

## India (Uninor)

- Simplified offerings and improved day-to-day execution in distribution
- 4 million net subscriber growth
- 8% growth in ARPU vs Q210
- Revenues more than doubled vs Q210
- · Cash flow outlook for 2010 revised
- Going forward ensure:
  - Excellence in distribution
  - Low cost in all business processes







Q3 2010 Changes in revenues and EBITDA

	Reven	Revenues		A
	Reported	Organic	Reported	Organic
Norway	-1.6%	-1.6%	-4.4%	-4.4%
Sweden	1.9%	0.7%	-4.3%	-5.8%
Denmark	-9.3%	-0.3%	-15.9%	-7.5%
Hungary	-16.6%	-5.4%	-10.4%	1.0%
Serbia	-7.2%	14.2%	-10.9%	9.5%
Montenegro	-10.9%	-2.0%	-3.5%	6.2%
Thailand	23.1%	13.2%	42.6%	31.8%
Malaysia	23.4%	9.1%	28.0%	13.0%
Grameenphone	18.0%	17.1%	7.6%	6.5%
Pakistan	12.6%	15.5%	36.5%	41.3%
Broadcast	3.3%	4.5%	20.3%	19.1%
Telenor Group	5.8%	5.7%	-3.7%	-4.2%
Group ex. India	4.9%	4.8%	8.0%	7.4%

Organic growth YoY in fixed currency and adjusted for acquisitions and disposals. EBITDA before other items.

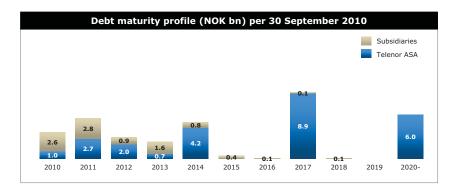


Net debt in partly owned subsidiaries

(NOKm)		Q3 2010	Q2 2010	Q3 2009	
DiGi	49.0%	254	686	407	
DTAC	65.5%	-1 619	-275	984	
Grameenphone	55.8%	-1 283	-917	46	
Uninor	67.3%	1 165	-521	-5	

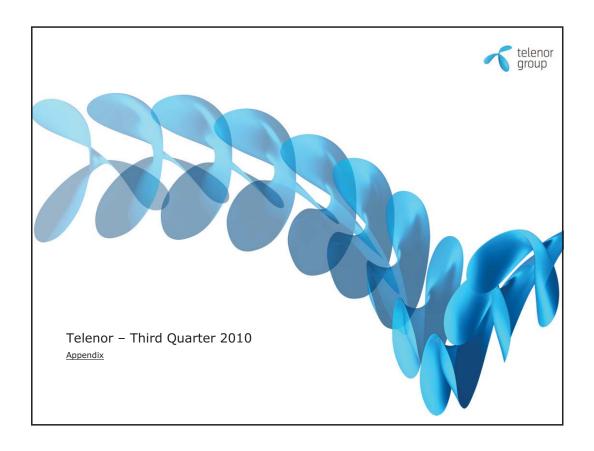
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### Q3 2010 Debt maturity profile

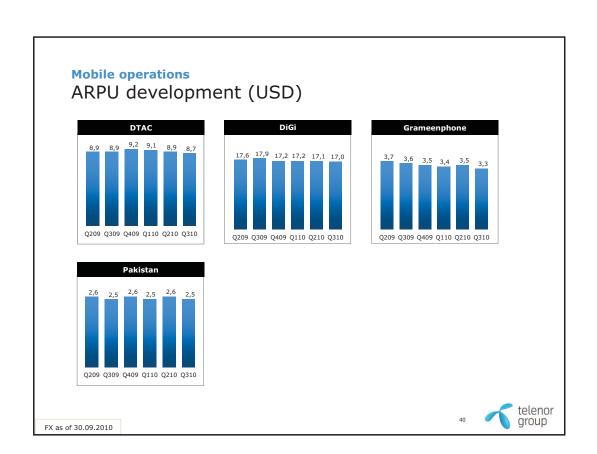


- Average life of debt portfolio 4.6 years vs 4.2 years last quarter
- Committed and undrawn credit lines of EUR 2.5bn

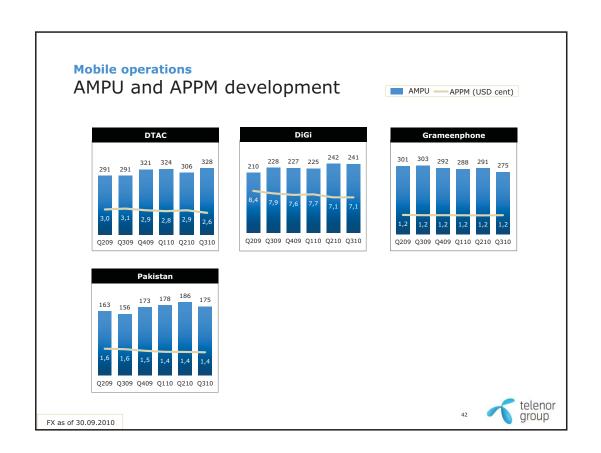
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## **Mobile operations** AMPU and APPM development AMPU ——APPM (USD cent) Denmark Sweden 227 221 218 224 Q209 Q309 Q409 Q110 Q210 Q310 0209 0309 0409 0110 0210 0310 Serbia Hungary Montenegro 170 170 174 173 137 143 145 123 124 120 Q209 Q309 Q409 Q110 Q210 Q310 telenor group FX as of 30.09.2010



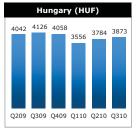
#### **Mobile operations**

## ARPU development (local currency)









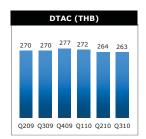


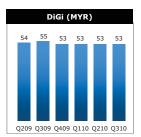


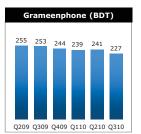
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#### **Mobile operations**

## ARPU development (local currency)











## **Mobile operations** AMPU and APPM development AMPU — APPM (local currency) Denmark 227 221 218 224 Q209 Q309 Q409 Q110 Q210 Q310 Q209 Q309 Q409 Q110 Q210 Q310 Q209 Q309 Q409 Q110 Q210 Q310 Hungary Montenegro Serbia 170 170 174 173 184 185 130 130 122 138 137 120 Q209 Q309 Q409 Q110 Q210 Q310 telenor group

