



Concluding remarks
Jon Fredrik Baksaas, CEO Telenor Group

The background of this slide is a photograph of a modern office interior with glass railings and blue lighting. The text is overlaid on a semi-transparent white box.

Concluding remarks

- Continue to deliver growth above peers
- Develop Uninor in India according to plan
- Drive operational excellence
- Contribute to value creation in VimpelCom
- Balance growth profile with competitive shareholder return

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