

Telenor – First Quarter 2012

Jon Fredrik Baksaas, CEO

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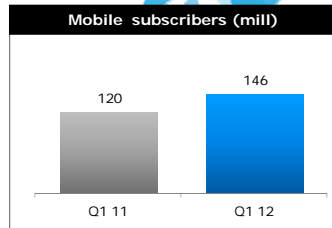
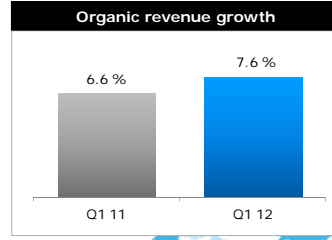
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Q1 2012

Maintaining growth momentum

- Strong operational performance
 - 8% organic revenue growth
 - 5.6 million net subscriber growth
 - 21% operating cash flow margin
- Restoring ownership position in VimpelCom
- Urging Government to set acceptable auction conditions in India



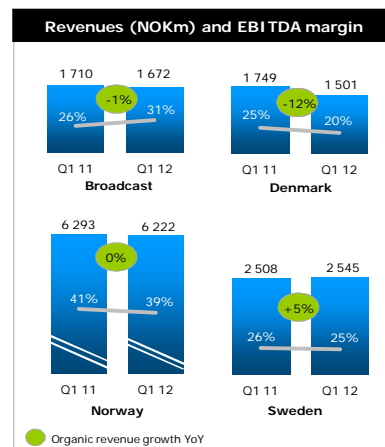
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Q1 2012 – Nordic

New operating models to drive efficiency

- Improvement in Norway after mobile promotions in Q4
- Subscriber growth in Sweden despite aggressive competition
- Addressing cost base through new operating models
 - Network sharing in Sweden and Denmark
 - Partnership on customer service in Denmark
- Strong performance in Broadcast



Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items

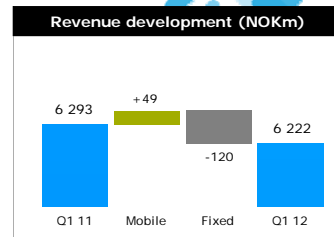
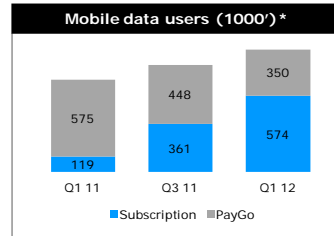
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Q1 2012 - Norway

Operational development in line with plans

- Migration to bundled mobile tariffs
- Stable mobile ARPU adjusted for Q4 campaign effects
- Fixed revenue decline continues - increased efficiency required
- Investing in network infrastructure



*) Small screen data users – Consumer segment

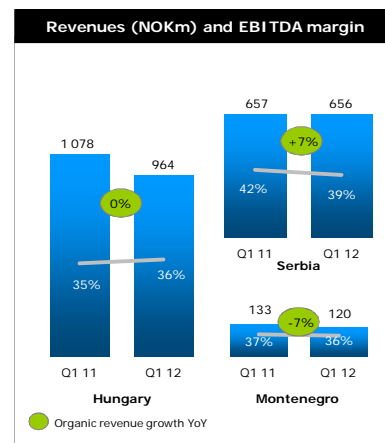
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Q1 2012 – CEE

Network swaps completed in Serbia and Hungary

- First quarter since 2007 with positive revenue growth in Hungary
- Strong handset and tablets sales in Serbia
- 1.8 MHz acquired in GSM 900 auction in Hungary
- Challenging macroeconomic and regulatory environment



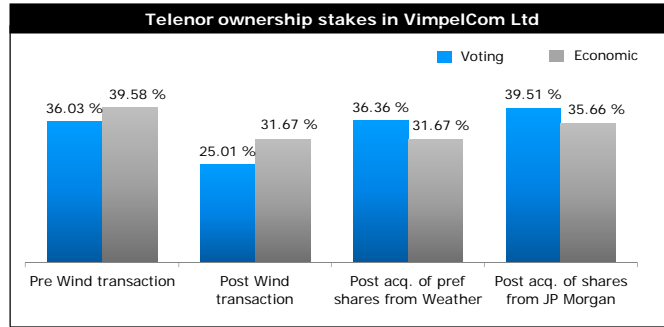
Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items

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Q1 2012

Restoring ownership position in VimpelCom Ltd.

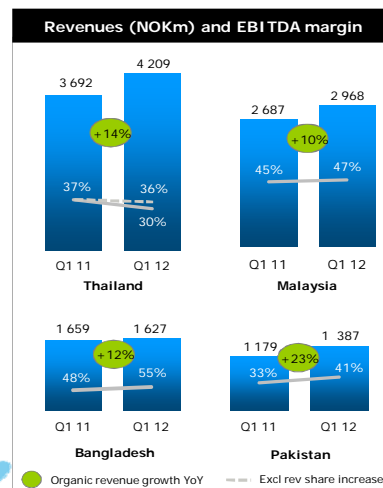


- 234 million preferred shares acquired from Weather Investments on 15 February
- 65 million common shares acquired from JP Morgan on 4 April

Q1 2012 – Asia

Strong performance in Asian operations

- 14% organic revenue growth excl India
- Continued subscriber growth in Bangladesh and Pakistan
- Handset bundles driving data usage in Malaysia and Thailand
- 34% operating cash flow margin in Pakistan

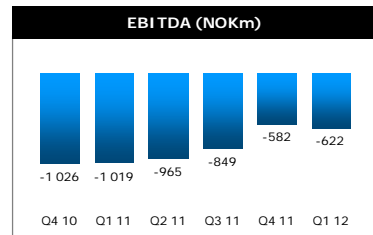
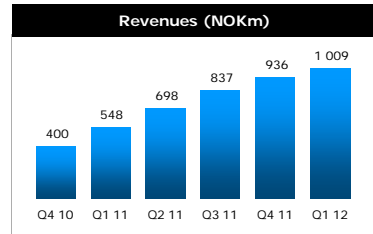


Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items

Q1 2012 - India

Urging Government for acceptable auction conditions

- Operational performance on track
 - 3.2 million net subscriber growth
 - Total subscriber base of 31 million
 - Underlying EBITDA improvement
- Licence extension to 7 September, aligned with auction timeline
- Unacceptable TRAI recommendation on auction format
- INR 155 bn peak funding maintained



Based on 30 days definition of active subscribers
EBITDA before other items

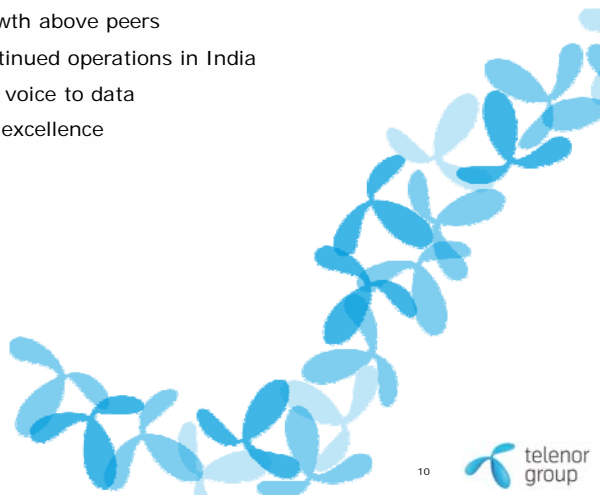
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Q1 2012

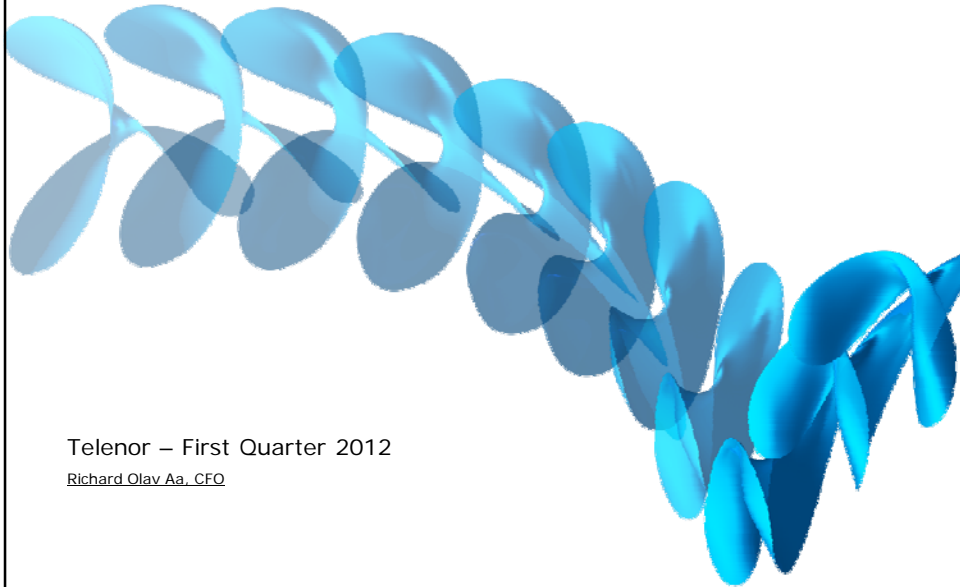
Priorities in 2012

- Continue to deliver growth above peers
- Clarify platform for continued operations in India
- Manage transition from voice to data
- Execute on operational excellence



10





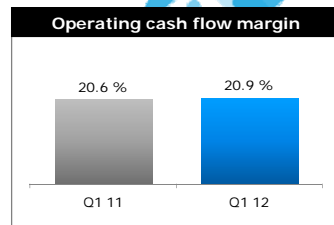
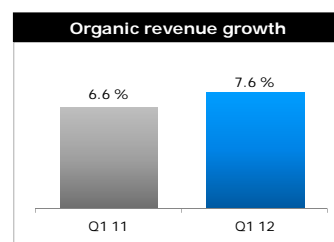
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Richard Olav Aa, CFO

Q1 2012

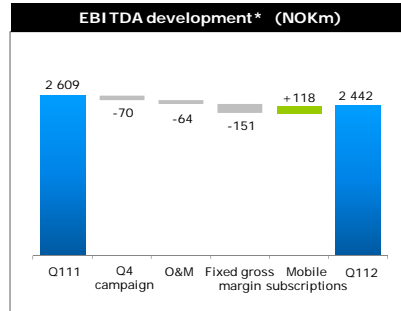
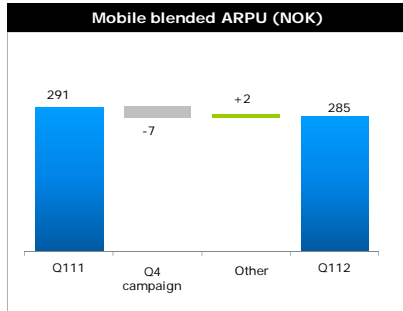
Financial highlights

- 8% organic revenue growth
- 21% operating cash flow margin
- Write-down of NOK 3.9 bn in India (NOK 2.6 bn after minorities)
- Net income to Telenor of NOK 3.2 bn excluding write-down



Q1 2012

Improving performance in Norway after Q4 campaign

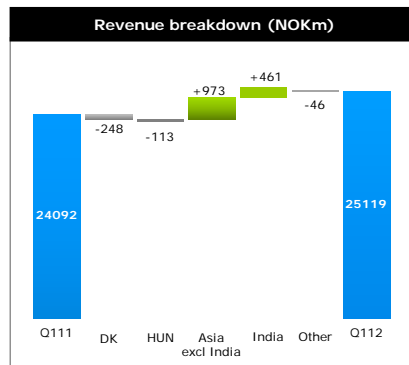
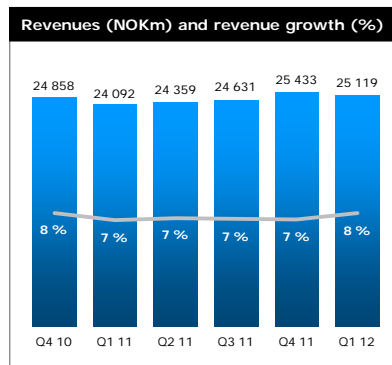


- Stable mobile ARPU excl spillover effect from Q4 campaign
- Price pressure in business segment offset by increased data usage
- Increased O&M costs mainly related to storm Dagmar
- Reduction in fixed gross margin in line with previous quarters

* EBITDA before other items

Q1 2012

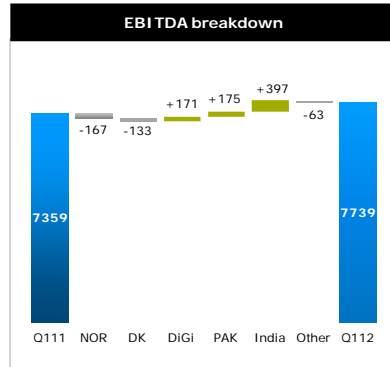
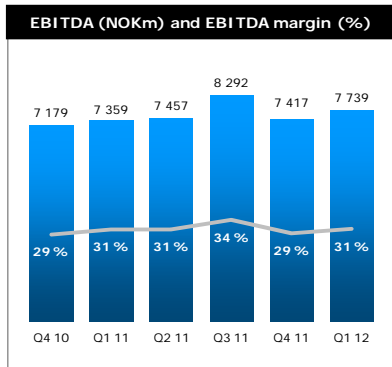
8% organic revenue growth, driven by Asia



Organic revenue growth in fixed currency, adjusted for acquisitions and disposals.

Q1 2012

31% EBITDA margin and 5% growth in EBITDA



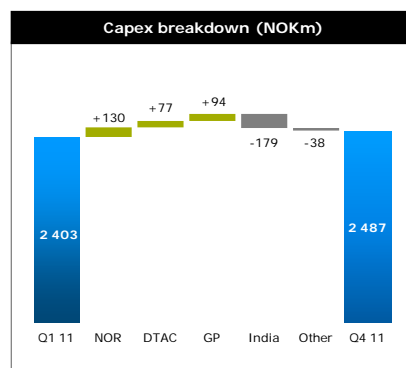
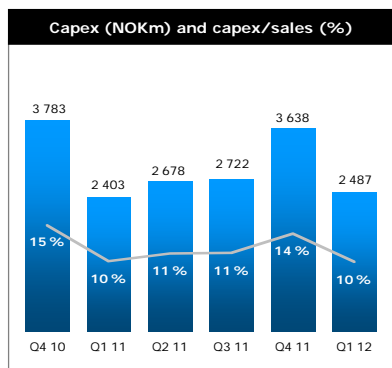
EBITDA and EBITDA margin before other items

15



Q1 2012

Investments focused on network modernisation



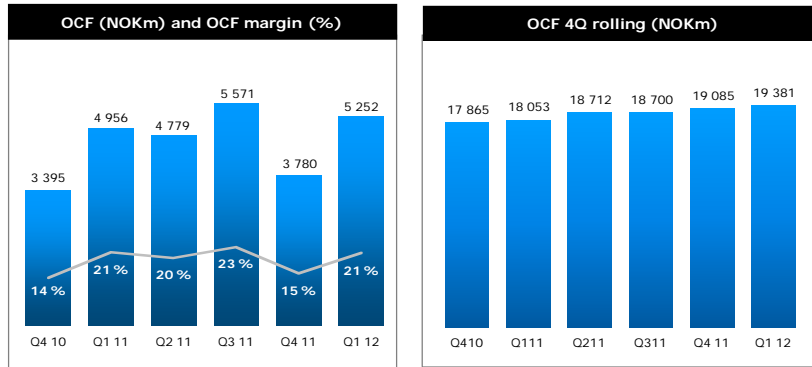
Capex from continuing operations
Capex and capex/sales ratio excluding licence fees.

16



Q1 2012

21% operating cash flow margin



Operating cash flow from continuing operations, excluding licence fees
 Operating cash flow defined as EBITDA before other items - capex

Q1 2012

Impairment write-down of NOK 3.9 bn in India

	NOKm
Impairment write down of fixed and intangible assets	-3 862
Non-controlling interests' share of write-down	-1 265
Net loss attributable to Telenor	-2 597

No further accounting exposure after tax and minority as of 31 March 2012

Q1 2012

Net income to Telenor of NOK 3.2 bn excl write-down

NOKm	Q1 12	Q1 11
Revenues	25 119	24 092
EBITDA before other items	7 739	7 359
Other items	-121	42
EBITDA	7 618	7 401
Depreciation	-3 736	-3 705
Impairment	-3 862	0
EBIT	20	3 696
Associated companies	595	1 100
Net financials	330	-380
Profit before taxes	945	4 416
Taxes	-1 335	-1 412
Profit from continuing operations	-390	3 003
Minorities	-973	210
Net income to Telenor	583	2 793
Earnings per share (NOK)	0.37	1.71

• Workforce reductions of NOK -90m and loss on disposal of assets of NOK -31m

• Write down in India

• Net contribution from VimpelCom of NOK 202m and from A-Pressen of NOK 417m

• Net change in fair value of financial instruments of NOK 789m

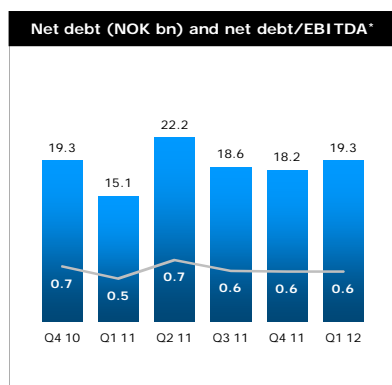
• Minorities' share of write-down in India NOK 1,265m

19



Q1 2012

Net debt/EBITDA stable at 0.6x



Change in net debt (NOK bn)

Net debt 31 Dec 2011	18.2
EBITDA	(7.6)
Net interests paid	0.6
Income taxes paid	1.9
Capex paid	3.0
Divi. to DiGi and DTAC minorities	2.8
Purchase of shares in VIP Ltd	2.2
Revenue share in DTAC	(0.9)
Currency effects	(0.3)
Other	(0.9)
Net change	1.1
Net debt 31 Mar 2012	19.3

Payouts in Q2 12, including dividends and share buybacks, expected to increase net debt/EBITDA by around 0.4x

*) 12 months rolling EBITDA

20



Q1 2012

Outlook for 2012 maintained*

Group excl India	2012	2012 YTD
Organic revenue growth	Above 4%	5.3%
EBITDA margin	35 – 36%	34.7%
Capex / sales	10 - 12%	9.8%

*) Outlook assuming Group structure not incl India.
EBITDA before other items. Capex excl. licence fees.
Exchange rates as of 31 March 2012.

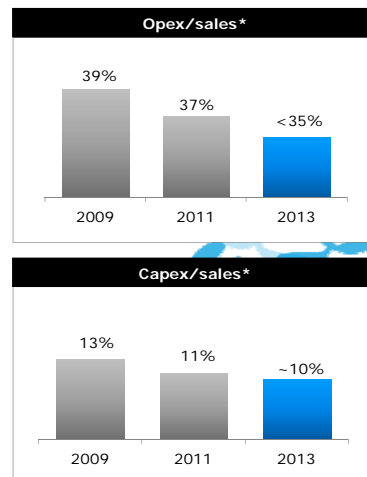
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Q1 2012

Financial priorities in 2012

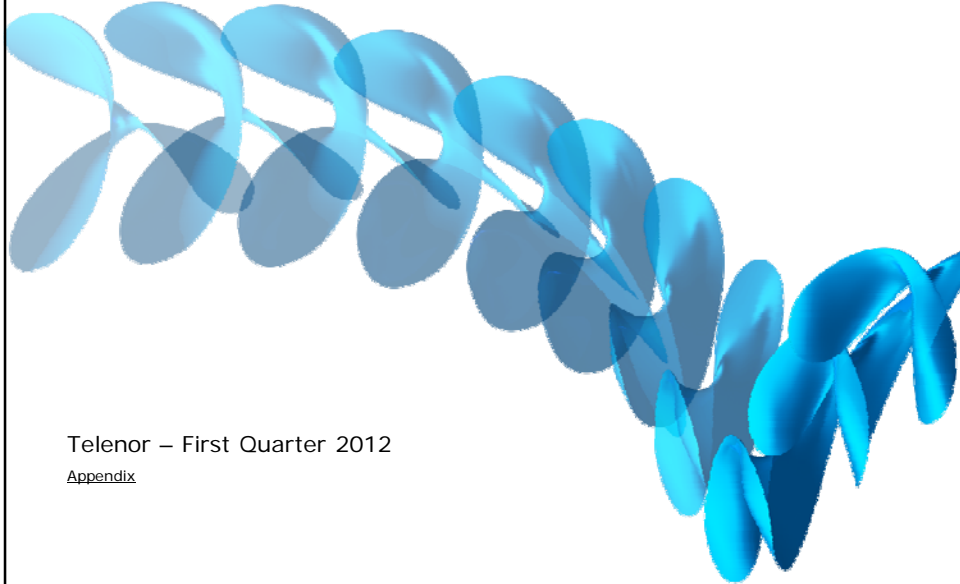
- Decision in India, within INR 155bn peak funding
- Execute on operational excellence
 - New operating models
 - Leverage Group scale
- Healthy shareholder remuneration



*) Existing business not incl. India and licence fees

22





Telenor – First Quarter 2012

Appendix

Telenor Group

146 million consolidated mobile subscribers
 Revenues in 2011 of NOK 99 bn (USD 17 bn)
 Market cap of NOK 165 bn (USD 28 bn)

Nordic

- Norway 
- Sweden 
- Denmark 

Central and Eastern Europe

- Hungary 
- Serbia 
- Montenegro 

Asia

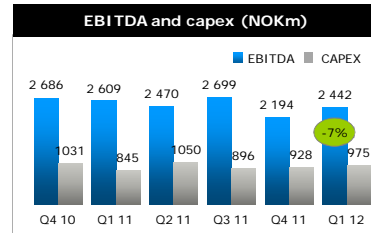
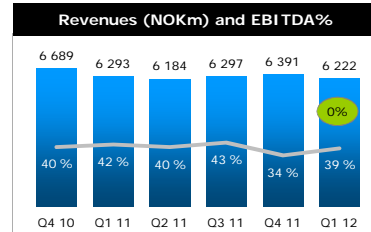
- Thailand 
- Malaysia 
- Bangladesh 
- Pakistan 
- India 

 **VimpelCom Ltd.**

Telenor Group holds 35.7% economic and 39.5% voting stake in VimpelCom Ltd.

Q1 2012 Norway

- 6k net mobile subscription growth
- Stable mobile ARPU adjusted for one-time effects
- Fixed development in line with previous quarters
- EBITDA impacted by mobile campaign in Q4 and storm-related costs
- Network investments focused on mobile capacity and fibre to the home



● Organic revenue / EBITDA growth YoY

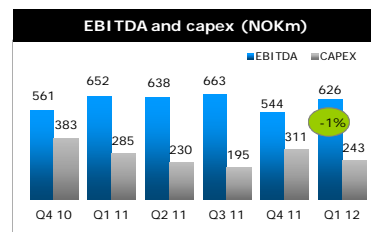
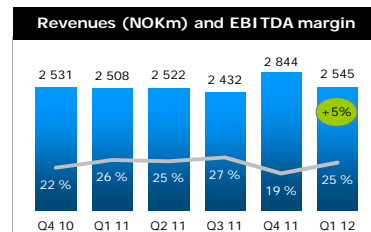
Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items
Capex excl licence fees

25



Q1 2012 Sweden

- 33k net mobile subscriber growth
- 3% mobile service revenue growth
- Stable EBITDA margin despite price pressure and handset sales
- LTE coverage in more than 100 municipalities
- Canal Digital Kabel AB acquired from Telenor Broadcast



● Organic revenue / EBITDA growth YoY

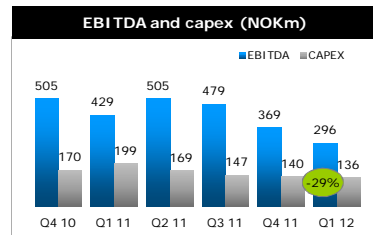
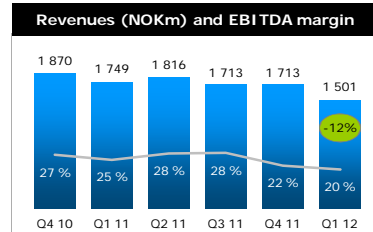
Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items
Capex excl licence fees

26



Q1 2012 Denmark

- 21k net mobile subscriber loss
- Continued price and margin pressure
- EBITDA margin decline from lower ARPU, high handset sales and loss of wholesale revenues
- Finalised infrastructure JV agreement with Telia
- Signed MoU regarding customer service partnership



Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items
Capex excl licence fees

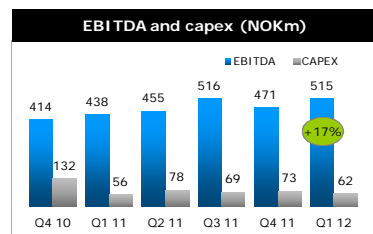
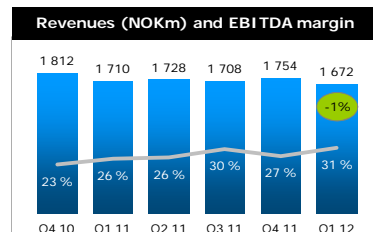
● Organic revenue / EBITDA growth YoY

27



Q1 2012 Broadcast

- 11k DTH subscriber loss offset by ARPU growth
- 31% EBITDA margin from growth in all areas
- 39% EBITDA growth in Canal Digital driven by cost measures
- Record high EBITDA margin in Conax from 9% revenue growth
- 27% operating cash flow margin



Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items

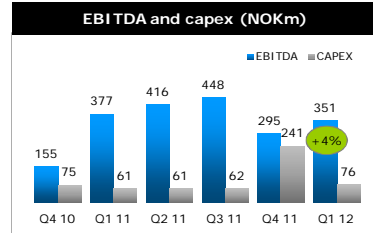
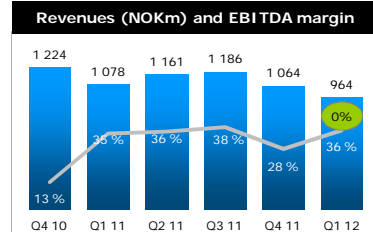
● Organic revenue / EBITDA growth YoY

28



Q1 2012
Hungary

- 60k net mobile subscriber loss due to seasonal prepaid churn
- 3% ARPU growth in local currency (5% growth excl MTR cut)
- Network swap completed in Q1
- 1.8 MHz spectrum in 900 frequency band acquired for NOK 186 million



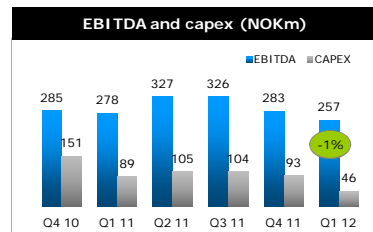
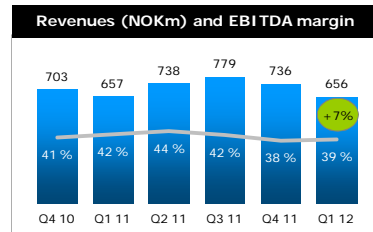
Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items
Capex excl licence fees

● Organic revenue / EBITDA growth YoY



Q1 2012
Serbia

- 38k net postpaid subscriber growth
- 65k net prepaid subscriber loss
- 4% ARPU increase driven by higher subscription fees and bundles
- EBITDA margin dilution from higher handset and tablets sales
- Network swap completed in January



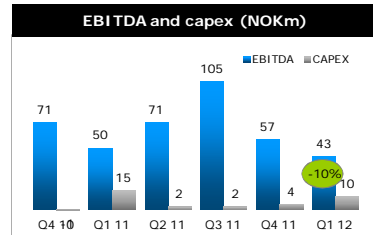
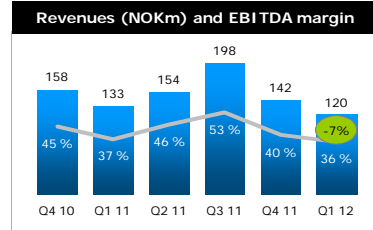
Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items
Capex excl licence fees

● Organic revenue / EBITDA growth YoY



Q1 2012
Montenegro

- 60k net mobile subscriber loss mainly due to prepaid deactivations
- 2% ARPU decline primarily explained by MTR reductions in 2011
- Challenging macro environment
- 28% operating cash flow margin



Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items
Capex excl licence fees

● Organic revenue / EBITDA growth YoY

31

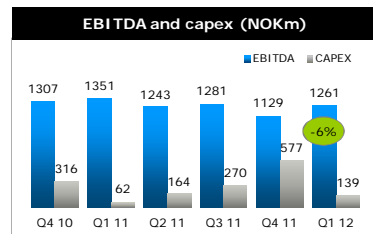
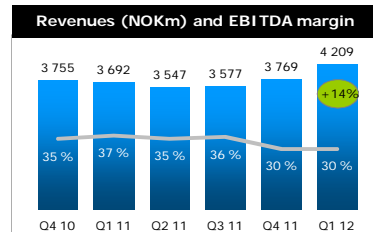


Q1 2012
Thailand (DTAC)

- 217k net subscriber growth
- 10% organic service revenue growth
- Strong handset and tablets sales
- Increased revenue share from 25% to 30% from September 2011
- Network swap and rollout of 3G on 850 MHz

Outlook for 2012 maintained*:

- High single digit revenue growth
- Capex THB 8-9 bn
- Operating cash flow THB 18-19 bn



*) In local currency

Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items
Capex excl licence fees

● Organic revenue / EBITDA growth YoY

32



Q1 2012 Malaysia (DiGi)

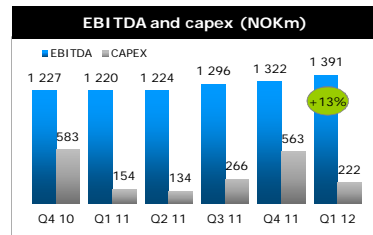
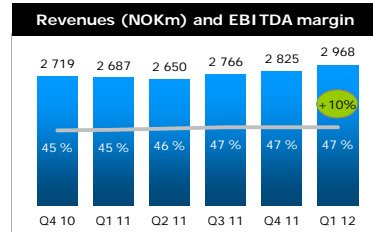
- 16k net subscriber growth
- Revenue growth driven by data usage
- Continued price pressure in prepaid segments
- Strong opex management

Outlook for 2012 maintained*:

- Mid to high single digit revenue growth
- Sustained EBITDA and OCF margins
- Capex of MYR 700-750 million

*) In local currency

Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items



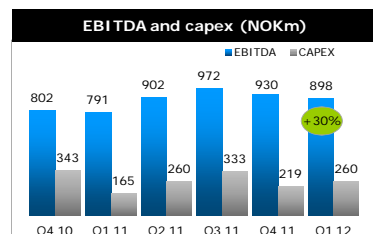
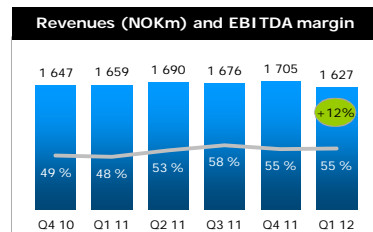
● Organic revenue / EBITDA growth YoY

33



Q1 2012 Bangladesh (Grameenphone)

- 1.1 million net subscriber growth
- 14% organic service revenue growth
- 30% increase in EBITDA in local currency
- Awaiting final decision on 2G licence renewal



● Organic revenue / EBITDA growth YoY

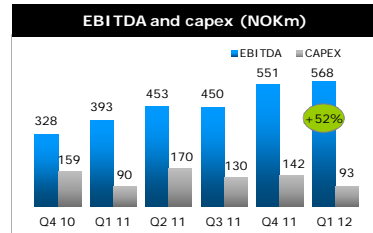
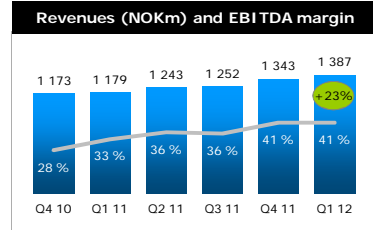
Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items
Capex excl licence fees

34



Q1 2012
Pakistan

- 1.2 million net subscriber growth
- 23% organic revenue growth
- Financial services contributing with 3pp of total revenue growth
- 52% organic growth in EBITDA
- 34% operating cash flow margin
- Network swap starting up in Q2



● Organic revenue / EBITDA growth YoY

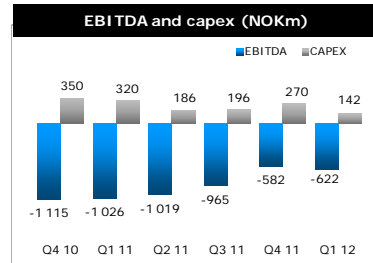
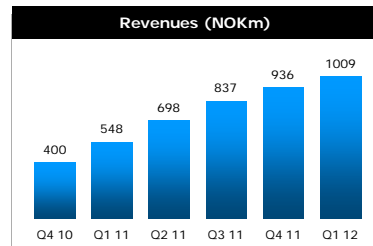
Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items
Capex excl licence fees

35



Q1 2012
India (Uninor)

- 3.2 million net subscriber growth
- Total subscriber base of 31.5 million
- Underlying EBITDA improvement from previous quarter
- Accumulated OCF loss of INR 122 bn



Organic growth assuming fixed currency, adjusted for acquisitions and disposals.
EBITDA and EBITDA margin before other items
Capex excl licence fees

36



Q1 2012

Changes in revenues and EBITDA

	Revenues		EBITDA	
	Reported	Organic	Reported	Organic
Norway	-1.1%	-0.2%	-6.4 %	-7.2 %
Sweden	1.5%	4.5%	-3.9 %	-1.0 %
Denmark	-14.2%	-11.7%	-31.0 %	-29.1 %
Hungary	-10.5%	0.3%	-7.1 %	4.2 %
Serbia	-0.2%	7.0%	-7.7 %	-1.0 %
Montenegro	-9.5%	-6.7%	-13.0 %	-10.3 %
Thailand	14.0%	14.4%	-6.6 %	-6.3 %
Malaysia	10.5%	9.7%	14.1 %	13.3 %
Bangladesh	-1.9%	12.4%	13.5 %	30.1 %
Pakistan	17.6%	23.1%	44.7 %	51.5 %
India	84.2%	102.1%	39.0 %	33.0 %
Broadcast	-2.2%	-0.6%	17.5 %	17.5 %
Telenor Group	4.3%	7.6%	5.2 %	6.5 %
Group ex. India	2.4%	5.3%	-0.2 %	2.0 %

Organic growth YoY in fixed currency and adjusted for acquisitions and disposals. EBITDA before other items.

37



Q1 2012

Net debt in partly owned subsidiaries

(NOKm)	Q1 2012	Q4 2011	Q1 2011
DiGi	-790	-699	150
DTAC	2 182	-3 380	-2 441
Grameenphone	-584	-236	-1 806
Uninor	8 221	7 215	4 397

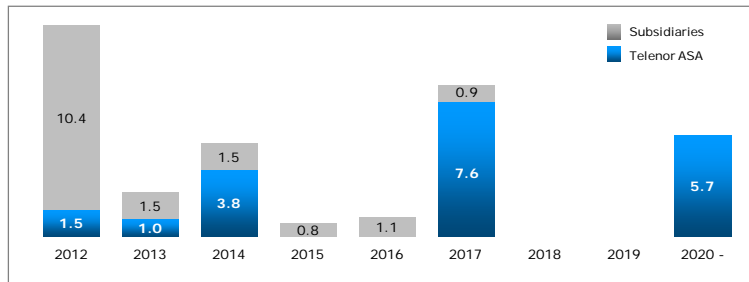
Net debt based on 100% figures

38



Q1 2012

Debt maturity profile



- Average life of debt portfolio 3.6 years, vs 3.9 last quarter
- Telenor ASA has committed and undrawn credit lines of EUR 3.0bn

NOK bn per 31 March 2012

39



Dividend policy

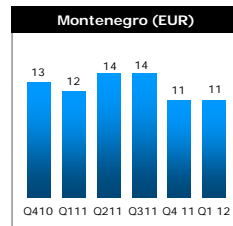
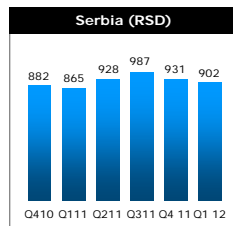
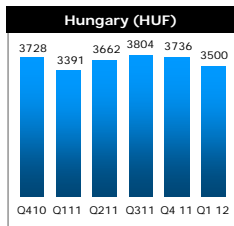
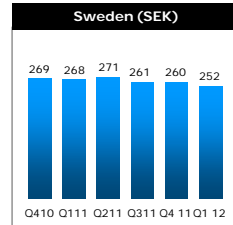
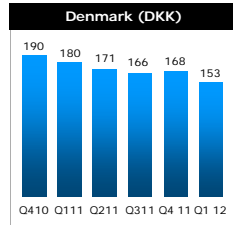
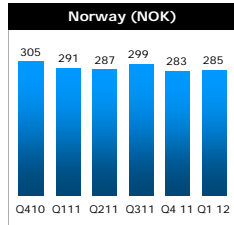
- Distribute **50-80%** of normalised annual net income
- Aiming for an annual nominal growth in the ordinary dividend per share

40



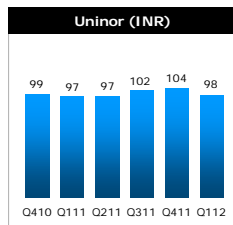
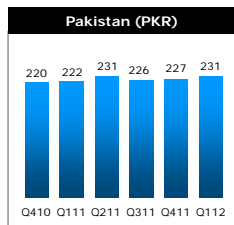
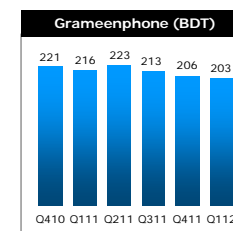
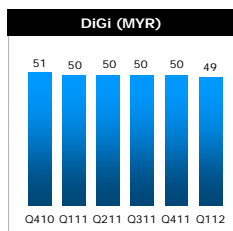
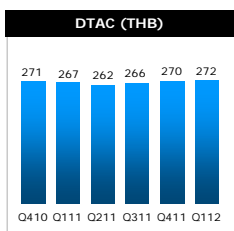
Mobile operations

ARPU development (local currency)



Mobile operations

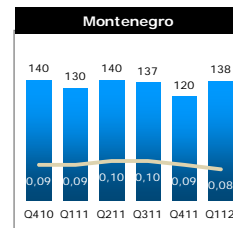
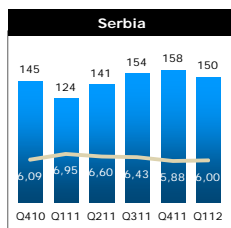
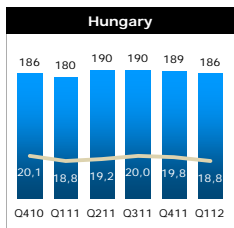
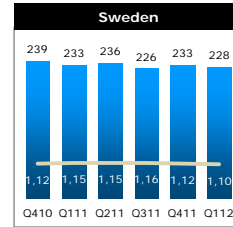
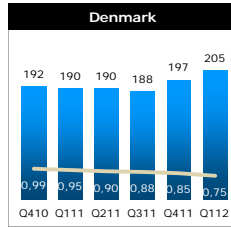
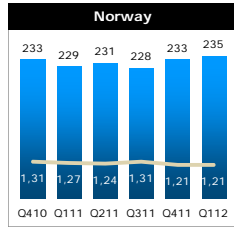
ARPU development (local currency)



Mobile operations

AMPU and APPM development

AMPU — APPM (local currency)



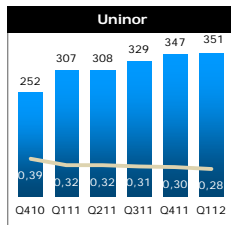
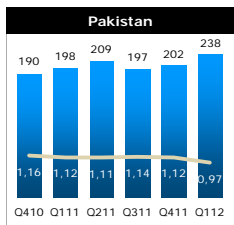
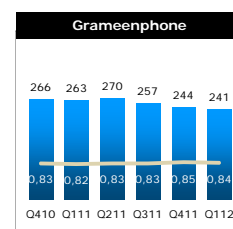
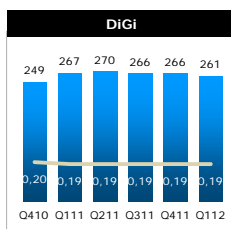
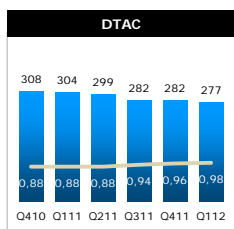
43



Mobile operations

AMPU and APPM development

AMPU — APPM (local currency)



44

